# VICKIE L. MIENE, MS, MA, LMHC

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# Professional Summary

**Senior Executive Public Health Leader with over 25 years of administrative and operational experience in improving health outcomes for vulnerable populations in concert with state and national partners. Strategic focus on implementation of Population Health, Workforce Development and Continuous Quality Improvement.**

**Education and Professional History**

1. **Education**

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| --- | --- | --- | --- |
| Institution | Field of Study | Degree Obtained | Degree Date |
| The Dartmouth Institute for Health Policy & Clinical Practice & Tuck School of Business at Dartmouth, Hanover, New Hampshire | Health Care Delivery Science  | MS | 2013 |
| Loras College,Dubuque, Iowa | Clinical Applied Psychology | MA | 1994 |
| Loras College,Dubuque, Iowa | Psychology | BA | 1992 |

1. **Certificates and Licensure**

|  |  |
| --- | --- |
| Licensure | Date |
| Licensed Mental Health Counselor ( LMHC Iowa #00335) | October 1994 - present |

# PROFFESSIONAL EXPERIENCE

**Executive Director, Institute of Public Health Practice, Research, and Policy**

Director, Healthy LifeStars

Administrative Director, Iowa Cancer Affiliate Network

University of Iowa, College of Public Health

November 2023 -present

The IPHPRP was established in November 2023 combining with the Institute for Public Health Practice and the Center for Public Health Statistics. The IPHPRP structure expands support of Iowa’s public health and health care entities in population health and strategically invests available financial resources and staffing expertise to maximize the College of Public Health’s impact in the practice, workforce development, research, and policy arenas.

As Executive Director of the New organization, responsible to administer, and grow the IPHPRP to address population health challenges for the state and beyond through public health practice, workforce development, research and policy using collaborations, partnerships and dissemination of key learnings from research to inform public health policy and practice change. Responsible for administrative, fiscal and programmatic development, implementation, operations, reporting, systems and infrastructure development, public relations, and interface of programs with various departments and associated agencies supporting a public health mission.

* Convene and foster new collaborations
* Develop, lead and implement new public health statewide training programs (Iowa Public Health Data Portal Training, Communicating Data, Child Obesity Prevention, Iowa Childhood Lead Poisoning Prevention, Project Firstline, Health Care Associated Infections Tabletop Training, Collaboratories, Policy Fellowships)
* Mentor, support and guide students through graduate assistantships, volunteer experiences and experiential learning opportunities
* Direct the Iowa Healthy LifeStars program, including curriculum development and program evaluation
* Administer the budget portfolio including multiple funding resources
* Develop and manage administrative, programmatic and operational functions, including policies, reporting, and other procedures for a newly developing entity
* Provide leadership for and manage the strategic planning process
* Provide leadership to supervise staff, support their professional development and career advancement
* Develop and write new grant applications or reapplications in response to funding opportunities.
* Collaborate with a broad array of stakeholders regarding various public health projects

**Interim Director, Institute of Public Health Research and Policy**

**Iowa Director, Healthy LifeStars**

**University of Iowa, College of Public Health**

**April 2017 – present**

Responsible to administer and grow the IIPRHP to address population health challenges for the state and beyond through collaboration, partnership building and translation and dissemination of learnings from research to inform public health policy and practice change. Responsible for administrative, fiscal and programmatic development, implementation, operations, reporting, systems and infrastructure development, public relations, and interface of programs with various departments and associated agencies supporting a public health mission.

* Convene and foster new collaborations
* Develop, lead and implement new statewide public health training programs (Iowa Public Health Data Portal Training, Communicating Data, Childhood Obesity Prevention, Iowa Childhood Lead Poisoning Prevention Program, Project Firstline, Health Care Associated Infections Tabletop Training), Collaboratories and Policy Fellowships.
* Mentor, support and guide students through graduate assistantships, volunteer experiences and experiential learning opportunities
* Direct the Iowa Healthy LifeStars program, including curriculum development and program evaluation
* Administer the budget portfolio including multiple funding resources
* Develop and manage administrative, programmatic and operational functions, including policies, reporting, and other procedures for a newly developing entity
* Provide leadership for and manage the strategic planning process
* Provide leadership to supervise staff, support their professional development and career advancement
* Develop and write new grant applications or reapplications in response to funding opportunities.
* Collaborate with a broad array of stakeholders regarding various public health projects

**Deputy Director, Institute of Public Health Research and Policy University of Iowa, College of Public Health**

**Feb 2016 – April 2017**

**Responsible to build and grow a new Institute to address population health challenges for the state and beyond through collaboration, partnership building and translation and dissemination of learnings from research to inform policy and practice change.**

Responsible for administrative and programmatic development, implementation, operations, reporting, systems and infrastructure development, public relations, financial oversight, and coordination and interface of programs with various departments and associated agencies supporting a public health mission.

* Convene and foster new collaborations
* Develop, lead and implement new programs (Iowa Public Health Data Portal Training, Iowa Healthy LifeStars, Iowa Childhood Lead Poisoning Prevention Program, Project Firstline, Collaboratories, Policy Fellowships, INVEST HEALTH)
* Mentor, support and guide students through graduate assistantships, volunteer experiences and experiential learning opportunities
* Administer the program budget portfolio including multiple funding resources
* Develop and manage administrative, programmatic and operational functions, including policies, reporting, and other procedures for a newly developing entity
* Provide leadership for and manage the strategic planning process
* Provide leadership to supervise staff, support their professional development and career advancement
* Develop and write new grant applications or reapplications in response to funding opportunities.
* Collaborate with a broad array of stakeholders regarding various public health projects

# Executive Director, Center for Child Health Improvement and Innovation (CCHII)

**Division of Child and Community Health, Stead Family Department of Pediatrics, University of Iowa, Carver College of Medicine**

**May 2013 – Feb 2016**

Responsible for administrative oversight of CCHII which was established in April 2013 by the Iowa board of Regents to promote system improvement and innovation in pediatric practice by conducting health outcomes system research, developing and evaluating innovative models of care and establishing statewide networks for dissemination and spread of best practices.

* Develop new entity including the development and management of all administrative and operational functions, including policies, billing, reporting, and other administrative procedures for a newly developing Center
* Provide leadership to supervise staff, support professional development and career advancement
* Lead the strategic planning process
* Administer the program budget, including state and federal funding sources, program and service contracts with State Government Agencies, hospitals, and provider agencies.
* Guide program evaluation activities and associated data collection and reporting processes
* Develop and implement technical assistance and training sessions to multiple audiences
* Develop and write new grant applications or reapplications in response to funding opportunities
* Direct the Statewide Iowa Pediatric Health Home program, Community Circle of Care, and the Iowa Peer to Peer training project

**Director of Operations and Finance, Child Health Specialty Clinics (Iowa’s Title V Maternal and Child Health Program for Children with Special Health Care Needs)**

**Division of Child and Community Health, University of Iowa**

# February 2011 – November of 2014

Responsible for administrative oversight of Child Health Specialty Clinics (CHSC) to ensure services and programs fulfill the mission of “Assuring a System of Care for Iowa’s Children and Youth with Special Health Care Needs (CYSHCN),” including the day-to-day operations, clinical services, systems and infrastructure development, public relations, implementation of new services, financial oversight, reporting, and coordination and interface of programs with various partners and associated agencies which support CHSC’s public health mission. Also responsible to for administrative oversight of the Center for Child Health Improvement and

Innovation including strategic planning, fiscal oversight, grant writing, and policy development to develop the Center for Child Health Improvement and Innovation

* Administer the CHSC program budget, including state and federal funding sources, program and service contracts with State Government Agencies, hospitals, and provider agencies.
* Develop and manage administrative and operational functions, including billing, scheduling, registration, policies and procedures and supervision of staff for the 13 regionally-based clinics through Iowa.
* Provide leadership for and co-manage the strategic planning process
* Develop and write new grant applications or reapplications in response to funding opportunities.
* Provide direction and assistance in the development and implementation of Quality Assurance and Process Improvement activities for programs and services.
* Guide program evaluation activities and associated data collection and reporting processes.

# Project Director, Community Circle of Care, University of Iowa Operations Manager, Child Health Specialty Clinics, University of Iowa Dubuque, IA

**April, 2009 – February, 2011**

* + Guided system development to establish and build a System of Care for children and youth in Iowa who have emotional and behavioral challenges.
	+ Provided administrative and fiscal management for all contracts held under the Community Circle of Care (CCC) initiative. Ensured state and local funding match is obtained. Oversaw project budget, funding allocations and expenditures.
	+ Directed and facilitated the CCC Executive Board, its subcommittees and the Community Advisory Council.
	+ Hired and supervised staff of the Community Circle of Care Initiative
	+ Reviewed and evaluated, in collaboration with the Director and Chief Medical Officer, the Clinical Director, and the Public Health Division Director, the clinical services provided at the CHSC 13 Regional Centers. Coordinated needs assessment in order to develop recommendations for and implement programmatic changes and recommendations for changes in, or better utilization of, program facilities, services and staff.
	+ Coordinated community partners and/or other programs and agencies to identify potential funding and program opportunities in order to expand the service array.
	+ Strategized and assessed the technical assistance needs of the community, staff and contractors. Assured technical assistance in such areas as culturally competent practices and services, leadership, partnership/collaboration, strategic planning, wraparound planning, sustainability, family involvement, and youth involvement.
	+ Ensured continuous quality improvement (CQI) of administrative aspects of project.

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# Principle Investigator/Technical Assistance Coordinator, Community Circle of Care, Iowa Child Health Specialty Clinics, Center for Disabilities and Development, University of Iowa

**Dubuque, IA**

**April 2007 – March 2009**

* + Guided system development to establish and build a System of Care for children and youth in Iowa with emotional and behavioral challenges.
	+ Hired and supervised staff of the Community Circle of Care Initiative
	+ Provided administrative and fiscal management for all contracts held under the Community Circle of Care (CCC) initiative. Ensured state and local funding match was obtained for the project. Oversaw project budget, funding allocations and expenditures.
	+ Directed and facilitated the Executive Board, its subcommittees and the Community Advisory Council.
	+ Served as liaison to Executive Board, Department of Human Services, clinical specialists and community agencies involved in the CCC project.
	+ Oversaw all Technical Assistance contracts and operations provided to other groups in Iowa to assist in developing regional System of Care projects thru Iowa.

# Service Area Manager, Lutheran Services in Iowa Dubuque Iowa,

**January 2004 – July 2007**

* Provided fiscal and administrative management of statewide, regional, and local service programming, including statewide contracts to provide child welfare services, foster care recruitment and retention services, remedial services, children’s mental health waiver services, outpatient mental health services, and several local regional and community programs.
* Supervised up to 17 direct reports, including site supervisors and operation managers in assigned geographic area.
* Wrote new funding proposals and grant applications to increase service array and resources. All new projects met budget requirements/constraints.
* Negotiated local and statewide contracts and monitor adherence to contract terms for several projects simultaneously.
* Ensured that services met performance measures, stakeholders were satisfied, employees received professional development, and employees were meeting or exceeding competency areas.
* Integrated two organizations: Lutheran Social Services and Bremwood Lutheran Services, to form one organization -- Lutheran Services in Iowa, in 2005.
* Administrative Member of Council on Accreditation (COA)team. Accreditation was achieved on initial site visit with rave reviews.

# Center Supervisor, Lutheran Services in Iowa

Dubuque Iowa, May 2000 - 2004

* Supervised 15-20 staff members including program supervisors, caseworkers, and clerical staff
* Coordinated hiring and separation of employment for all staff members
* Responsible for program budget, evaluation and quality assurance
* Provided regular consultation to staff regarding families they served
* Maintained all staffing and scheduling
* Provided therapy to teens, couples and individuals

# Supervisor, Lutheran Services in Iowa

Dubuque Iowa, 1994-2000

* Supervised 10-12 therapists and child welfare workers
* Coordinated hiring and separation of employment for direct reports
* Provided input on program budget
* Provided regular clinical supervision to staff regarding families served
* Assisted Director with facilitation of monthly staff meetings
* Provided therapy to assigned clients

# Therapist/Case Worker, Lutheran Services in Iowa

Dubuque Iowa, 1992-1994

# Youth Care Worker, Hillcrest Family Services

Dubuque, Iowa

August 1988-August 1992

1. Honors, Awards, Recognitions, and Outstanding Achievements

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| --- | --- |
| Title | Year |
| National Community Collaboration Award for Leadership of the Healthy Lifestars Program | 2021 |
| Full Tuition Scholarship Recipient, Dartmouth College  | 2011-2013 |
| Mental Health First Aid Best Community Impact Award  | 2011 |
| Excellence In Communication and Community Outreach, Project Award for Community Circle of Care | 2010 |
| Champions For Inclusive Communities, Project Award for Community Circle of Care | 2010 |
| Excellence In Communication and Community Outreach, Project Award for Community Circle of Care | 2009 |
| Graduated Honors, Magnum Cum Laude | 1992, 1994 |
| Inducted Member of Delta Epsilon Sigma, National Honor Society |  1992 |
| Scholarship Recipient, Wilder Memorial Scholarship | 1992 |
| Scholarship Recipient, John Heath Memorial Scholarship | 1991 |

1. Boards and Committees

|  |  |
| --- | --- |
| Board of External Scientific Advisors, Ohio State Comprehensive Cancer Center  | 2019-present |
| Iowa Childhood Lead Poisoning Prevention Statewide Workgroup  | 2019-present |
| Family Partnership Network, American Academy of Pediatrics | 2017- 2022 |
| Governor Appointed Member, Children’s Health and Well-being Advisory Committee | 2017-2019 |
| Volunteer Editor, American Academy of Pediatrics | 2016- present |
| Children and Family Policy Center, Child Health Advisory Board | 2015-2017 |
| Governor Appointed Member – Children’s Mental Health Redesign and Well Being Work Group | 2015-2016 |
| Governor Appointed Member – Behavioral Health Intervention Services Transition Team | 2010-2012 |
| System of Care State Wide Resource Team | 2008-2012 |
| Magellan of Iowa Clinical Leadership Committee | 2010-2013 |
| Magellan of Iowa Quality Improvement Advisory Committee | 2009-2013 |
| Governor Appointed, Iowa Board of Behavioral Science, State of Iowa  | 2011-2014 |
| Lay Ministry Board, St Peters Lutheran Church | 2008-2011 |

# ACADEMIC and TEACHING EXPERIENCE

**Adjunct Faculty**

**Health Management and Policy, College of Public Health, University of Iowa**

**February 2016-present**

* MPH Capstone Course Instructor CPH 7200
* Co-Instructor, Principles of Scholarly Integrity, Graduate course 7270/7604
* Mentor graduate and undergraduate students, including Dean’s Scholar recipients
* Preceptor for experiential learning students and practicum students
* Advise current and potential students on careers in public health, and health care administration, including specific strategies regarding policy and program evaluation work.

**Adjunct Faculty Member, Loras College, Dubuque, Iowa January 2002 – 2011**

Graduate Department, Psychology Division. Courses taught include:

* Marriage and Family Therapy
* Psychological Diagnostics
* Ethics and Professional Development

# Guest Faculty, American Institutes for Research, Georgetown, Washington DC March 2010 - July 2011

Provided Technical Assistance for newly funded System of Care Communities regarding

Values and Principles of a System of Care. Format included formal lectures, group facilitation and strategic planning Courses included:

* Capacity for Family Partnership and Youth Partnership – Early Developmental Stages
* Cultural and Linguistic Competence – Early Developmental Stages
* Cross-System Partnership – Early Developmental Stages
* Governance and System Management – Early Developmental Stages
* Service/Supports Array, Provider Network, and Natural Helpers – Later Developmental Stages
* Financing Systems of Care – Later Developmental Stages

# INVITED LECTURES

Hammes, M., Miene, V., (August 2020) **Vaping: The New look of Nicotine Addiction Case Study from 2019-2020 Academic** **Year**, invited presentation for the Health Enhancement Research Organization Virtual presentation

Miene, V., Hammes, M, Graham, A (September 2020) **The Surprising Impact of Vaping in the Workplace: Treatment and Policy Implications.** Health Enhancement Research Organization, Truth Initiative.

Miene, V. Hentzen, J., (November 2019) **Healthy LifeStars: Improving the Health of Children, One Lesson at a Time,** invited lecture for the Healthy LifeStars Childhood Obesity Prevention Conference, Iowa City, Iowa

Miene, V,. Hightshoe, T, (October, 2019) **Healthy Neighborhoods, Healthy Communities**, invited presentation for the Iowa Planners Association Annual Conference, Iowa City Iowa,

Miene, V., Hailey Boudreaux (April 2019) **Healthy LifeStars,** invited presentation for the Iowa Governors Conference on Public Health, Des Moines, Iowa

Miene, V., (April 2018) **Quality Improvement Processes – Involving Families and Peers to Integrate Physical and Mental Health Care Systems,**  invited presentation for Raising Special Kids conference, Phoenix, Arizona

Miene, V., Tracy Hightshoe (April 2018) **INVEST Health, Strategies for a Healthier City,** invited presentation for the Iowa Governors Conference on Public Health, Des Moines Iowa

Miene, V., Ellis, T., (December, 2017) **Arthur Street – Creating Solutions for High Needs Patients**, presentation at INVEST Health meeting sponsored by the Robert Wood Johnson Foundation and Reinvestment Fund, Atlanta, Georgia

Hightshoe, T., Miene, V., Nash, L., (December, 2017) **Iowa City INVEST Health, Birth-Five Years, Childcare System, Access and Quality Focus**, presentation at INVEST Health meeting sponsored by the Robert Wood Johnson Foundation and Reinvestment Fund, Atlanta, Georgia

Hightshoe, T., Miene, V., (June, 2017) **Iowa City INVEST Health, Behavioral Access center for Mental Health and Substance Use Challenges**, presentation at INVEST Health meeting sponsored by the Robert Wood Johnson Foundation and Reinvestment Fund, New Orleans, Louisiana

Miene V., (March 2014) **Building Multi-Disciplinary Care Coordination Plans**. Presentation at the Pediatric Integrated Health Home Learning Collaborative, Des Moines, Iowa.

Miene V., (September 2014) W**orking Together when PMIC is a Necessary Part of a Comprehensive Treatment Program**. Presentation at the Pediatric Integrated Health Home Learning Collaborative, Des Moines, Iowa.

Miene, V., Cook, J. (Apr 2013) **Integrating a System of Care for Children’s Mental Health**. Presentation at the Iowa Governors Conference on Public Health, Des Moines, Iowa.

McWilliams J. Miene, V. (Feb 2013) **Iowa’s Child and Youth Psychiatric Access and Consult Project**. Presentation at the National Association of Child and Maternal Health Programs, Washington DC.

Waldron, D. Miene, V (Feb 2013) **Children’s Mental Health Systems Integration.** Presentation at the National Association of Child and Maternal Health Programs, Washington DC.

Miene, V. Klinefelter, G. (Feb 2010) **Building Family Support in a System of Care.** Presentation at the National Association of Child and Maternal Health Programs, Washington DC.

Miene, V. (Apr 2010) **Crisis Intervention and Accessibility to Psychiatric Services for Children in Rural Iowa**. Presentation at the National Rural Health Symposium, Phoenix, Arizona.

Miene, V. Waldron, D (Feb 2010) **The Community Circle of Care - Iowa’s System of Care for Youth with Emotional Disorders.** Presentation at the National Association of Child and Maternal Health Programs, Washington DC.

Bacon, R. Miene, V. Waldron, D. (Nov 2009) **Community Circle of Care, Iowa’s System of Care Demonstration Project for Children and Youth with Mental Health and Behavioral Challenges** Presentation at Association of University Centers of Disabilities, Washington, DC.

Miene, V. Alger, P. (Apr 2008) **Defining a System of Care in Iowa.** Presentation at the Iowa Governors Mental Health Conference, Ames, Iowa.

Miene, V. Kluesner, J. (Apr 2008) **Wrap Around Philosophy in Systems of Care.** Presentation at the Iowa Alternative Education State Conference, Des Moines, IA

# POSTER PRESENTATIONS

Miene, V., Khal, A.(March 2018) **INVEST Health, Building Strategies for Healthier Cities.** Poster presented at the Association of Schools and Programs of Public Health, Annual Meeting, Washington D.C.

Miene, V., (March 2018) **Translating Research Into Policy/Practice through a New Faculty Fellowship Program**. Poster presented at the Association of Schools and Programs of Public Health, Annual Meeting, Washington D.C.

Miene, V., Deshpande, A. (March 2018) **Public Health Data Needs – Assessment and Steps Taken to Improve Public Health Data consumption in Iowa.** Poster presented at the Association of Schools and Programs of Public Health, Annual Meeting, Washington D.C.

Waldron, D., Miene, V., (2014 October) **Children’s Mental Health Systems Integration – A System of Care Approach**. Poster presented at the 2014 Children’s Hospital Association, Annual Leadership Conference, Palm Desert, CA.

Waldron, D., Miene, V., (2014 July) **The Pediatric Integrated Health Home Program – New Services for Iowa Children with Mental Health Challenges**. Poster presented at the 2014 National Technical Assistance Center for Children’s Mental Health, Georgetown University Center for Child and Human Development, Improving Children’s Mental Health Care in an Era of Change, Challenge, and Innovation: The Role of the System of Care Approach, Washington, DC.

Waldron, D., Miene V. (2014 January) **Community Circle of Care: Using Advocacy Strategies to Deliver Mental Health Services to Children, Youth, and Families**. Poster presented at the 2014 Association of Maternal and Child Health Programs, Washington, DC.

Miene, V., Waldron, D. (Mar 2013) **How a Children’s Hospital used Advocacy Strategies to Influence a New Care Delivery Model for Children and Youth with Severe Emotional Disorders in a Rural State.** Poster presented at the National Association of Children’s Hospitals, Creating Connections Conference, Garden Grove, California.

Waldron, D., Khal, B., Miene, V. (December 2012) **Community Child Health Team Model (CCHT).** Poster presented at the 2012 Association of University Centers of Disabilities, Washington, DC.

Waldron, D., Miene, V. (December 2012). **Child and Youth Psychiatric Consult Project of Iowa. Integrating Primary Care and Mental Health Services for Young Children**. Poster presented at the 2012 Association of University Centers of Disabilities, Washington, DC.

Waldron, D., Miene, V. (July 2012). **Community Circle of Care Model of Care**. Poster presented at the 2012 National Technical Assistance Center for Children’s Mental Health at the Georgetown University Center for Child and Human Development Training Institutes, Orlando, FL.

Waldron, D., Miene, V. (July 2012). **The Child and Youth Psychiatric Consult Project of Iowa (CYC-I)**. Poster presented at the 2012 National Technical Assistance Center for Children’s Mental Health at the Georgetown University Center for Child and Human Development Training Institutes, Orlando, FL

Miene, V., Waldron, D., Cook, J. (July 2012). **Community Circle of Care: Northeast Iowa’s System of Care for Children with Serious Emotional Disorders**. Poster presented at the National Technical Assistance Center for Children’s Mental Health at the Georgetown University Center for Child and Human Development Training Institutes, Washington, DC.

Cook, J., Fernandez, R., Benz, B., Wallis, A., Vaughn, T., Miene, V. (March 2010) **Community Circle of Care Interactive Logic Model.** Poster presented at the 23rd Annual Children’s Mental Health Research & Policy Conference, Tampa FL.

Klinefelter, G. Miene, V (July 2010) **Developing Consistency in Parent to Parent Support Efforts: Community Circle of Care**. Poster presented at the National Technical Assistance Center for Children’s Mental Health at the Georgetown University Center for Child and Human Development Training Institutes, Washington, DC.